

# Backward vs. Forward Integration of Firms in GVCs

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30/10/2020

# Overview

- 1 Motivation and literature
- 2 Model
- 3 Data
- 4 Results

# Motivation

- Production, trade, and investment increasingly organised within **global value chains (GVCs)**.
- Different stages of production located **across national borders**.
- **Organizational structure** of global production networks of crucial importance.
- Key integration forms:
  - **Backward integration**: producer owns (upstream) input supplier.
  - **Forward integration**: input supplier owns (downstream) producer.
  - **Independence**: input demand and supply at arm's length.

# Motivation

- Related literature focused on backward integration vs. independence.
- Data and anecdotal evidence suggest importance of forward integration:
- ORBIS dataset in 2007-2013:
  - Unique shareholders: 571,636
  - Unique affiliates: 999,531
  - Firm-to-firm links in average year: 12,229,737
  - **Backward integration for 52% of links** (affiliate is in a top-5 supplying country-sector).
  - **Forward integration for 52% of links** (affiliate is in a top-5 buying country-sector).
  - (Some cross-industry overlap in forward/backward integration and buying/supplying.)

- **Property-rights framework** for firm boundaries of Grossman and Hart (1986).
  - Focus on importance of **ownership rights** as source of power with incomplete contracts.
  - **Core result:** residual rights of control should be assigned to party whose investment contributes most to value of final output.
- **Vertical firm organization:** Nunn and Trefler (2008); Alfaro and Charlton (2009); Alfaro et al. (2016).
- **Organization of value chains:** within and across national borders; McLaren (2000); Antràs and Helpman (2004); Antràs and Chor (2013); Alfaro et al. (2019).

Recent work focuses on **backward integration**:

- Models of global sourcing (Grossman and Helpman, 2003; Antràs and Helpman, 2004).
- Organizational structure of global production networks (Antràs, 2005).
- Sequential multi-stage production networks (Antràs and Chor, 2013; Alfaro et al., 2019).

# Contribution

- We build on model of **forward and backward** integration (Acemoglu et al., 2010).
- Extend model to include fixed integration costs.
- Empirically assess predictions regarding both integration directions.
- Provide evidence for property-rights framework for forward integration.
- Use large cross-country-cross-sector panel dataset on firm-to-firm links.

# Model setup

- 2 parties:
  - Supplier (S)
  - Producer (P)
- 3 organizational forms:
  - Backward integration (B)
  - Forward integration (F)
  - Independence (I)



# Model setup

Production of final output

$$Y(x_S, e_P^o, e_S^o) = \varphi x_S (p e_P^o + s e_S^o + 1) + (1 - \varphi)(p e_P^o + 1), \quad (1)$$

where

- $x_S \in (0, 1)$  is a customized input.
- $\varphi$  indicates degree of reliance of final output on customized input;  $(1 - \varphi)$  is importance of standard input.
- $e_P^o \geq 0$  and  $e_S^o \geq 0$  are (endogenous) investment levels of  $P$  and  $S$ , respectively.
- $p$  and  $s$  are respective marginal products of investment.

# Timing

- 1 P offers organizational form  $o \in \{F, I, B\}$  and transfers  $T_P^o + T_S^o = 0$ .
- 2 S decides whether to accept the offer.
- 3 S and P simultaneously decide on investment levels  $e_P^o \geq 0, e_S^o \geq 0$ .
- 4 After investments are realized, S and P bargain over shared revenues.

# Outside options

To determine Nash-bargaining outcome, define outside options  $V_i^o$  under disagreement for player  $i$  and organizational form  $o$ , with retained-investment shares  $\{\lambda^S, \lambda^P\}$  and outside-marketability share of customized input  $\theta$  under disagreement:

	Producer	Supplier
Forward	0	$Y(x_S = 1, (1 - \lambda^P)e_P^F, e_S^F)$
Independence	$Y(x_S = 0, e_P^I, 0)$	$\theta\varphi(se_S^I + 1)$
Backward	$Y(x_S = 1, e_P^B, (1 - \lambda^S)e_S^B)$	0

Gross revenue for each party under each organizational form:

$$y_i^o(e_P^o, e_S^o) = V_i^o + \frac{1}{2} (Y(x_S = 1, e_P^o, e_S^o) - V_S^o - V_P^o). \quad (2)$$

Profits under fixed costs  $F_i^o$  and quadratic investment costs  $C_i(e_i^o)$ :

$$\pi_i^o = y_i^o - C_i(e_i^o) - F_i^o + T_i^o. \quad (3)$$

Optimal investment

# Total surplus

Equilibrium organizational form maximizes total surplus  $S^o = \pi_S^o + \pi_P^o$  at optimal investment levels and transfer balancing  $T_P^o + T_S^o = 0$ :

$$S^F = \frac{1}{2}\varphi s^2 + \frac{\lambda^P}{2} \left(1 - \frac{\lambda^P}{4}\right) p^2 + 1 - F, \quad (4)$$

$$S^I = 1 + \frac{1+\theta}{2}\varphi \left(1 - \left(\frac{1+\theta}{4}\right)\right) s^2 + \left(1 - \frac{\varphi}{2}\right) \left(\frac{1}{2} + \frac{\varphi}{4}\right) p^2, \quad (5)$$

$$S^B = \frac{1}{2}p^2 + 1 + \varphi \frac{\lambda^S}{2} \left(1 - \frac{\lambda^S}{4}\right) s^2 - F. \quad (6)$$

# Total surplus

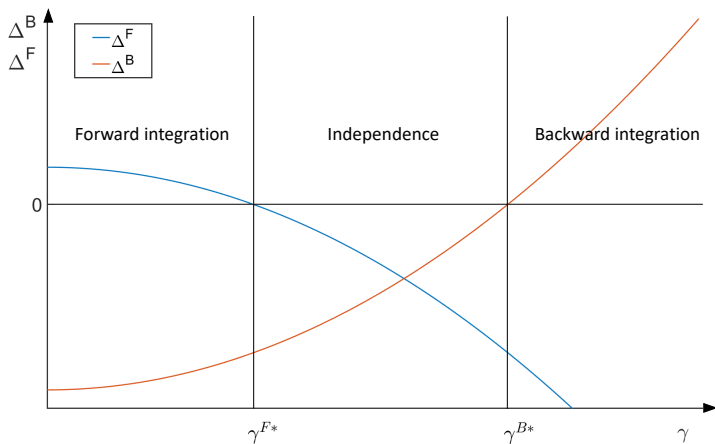
Which organizational form will be chosen depends on joint surplus.  
Net profitability of integration relative to independence:

$$\Delta^F = S^F - S^I, \quad (7)$$

$$\Delta^B = S^B - S^I, \quad (8)$$

depends on relative marginal product of investment,  $\gamma = \frac{p}{s}$ .

# Net profitability of integration



**Prediction 1:**  $\frac{\partial \Delta^F}{\partial \gamma} < 0$  and  $\frac{\partial \Delta^B}{\partial \gamma} > 0$ .

- Higher investment intensity of producer rel. to supplier induces backward integration (at  $\gamma > \gamma^{B*}$ ).
- Higher investment intensity of supplier rel. to producer induces forward integration (at  $\gamma < \gamma^{F*}$ ).
- Corollary: shareholders have relatively higher investment intensity than affiliates.



**Prediction 2:**  $\frac{\partial \gamma^{F*}}{\partial \theta} < 0$  and  $\frac{\partial \gamma^{F*}}{\partial \varphi} > 0$ ;  $\frac{\partial \gamma^{B*}}{\partial \theta} > 0$  and  $\frac{\partial \gamma^{B*}}{\partial \varphi} < 0$ .

- Marketability of the customized input ( $\theta$ ):  
higher  $\theta \Rightarrow$  better outside option for  $S \Rightarrow$  larger interval  $[\gamma^{F*}, \gamma^{B*}] \Rightarrow$   
any form of integration less likely.
- Reliance on customized input for final production ( $\varphi$ ):  
higher  $\varphi \Rightarrow$  worse outside option for  $P \Rightarrow$  smaller interval  $[\gamma^{F*}, \gamma^{B*}]$   
 $\Rightarrow$  any form of integration more likely.

**Prediction 3:**  $\frac{\partial \gamma^{F*}}{\partial F} < 0$  and  $\frac{\partial \gamma^{B*}}{\partial F} > 0$ .

- Fixed costs of integration ( $F$ ):  
higher  $F \Rightarrow$  any integration more costly  $\Rightarrow$  larger interval  $[\gamma^{F*}, \gamma^{B*}]$   
 $\Rightarrow$  any form of integration less profitable/likely.

**Prediction 4:**  $\frac{\partial^2 \gamma^{F*}}{\partial F \partial \theta} < 0$  and  $\frac{\partial^2 \gamma^{B*}}{\partial F \partial \theta} < 0$ .

- Cross-derivative of fixed integration costs and input marketability on  $\{\gamma^{B*}, \gamma^{F*}\}$ :  
both  $F$  and  $\theta$  shift  $\Delta^F$  and  $\Delta^B$  downwards  $\Rightarrow \Delta^F$  flatter at further-left  $\gamma^{F*}$  and  $\Delta^B$  steeper at further-right  $\gamma^{B*} \Rightarrow$  increase in  $\theta$  raises marginal effect of  $F$  on  $\Delta^F$  and reduces it on  $\Delta^B$ .
- Prediction 4 inherited from quadratic-investment-costs assumption.

# ORBIS data on ownership

Annual firm-level data on shareholders and affiliates including ownership relations:

- 7 years in 2007-2013 ( $t$ ).
- 199 countries ( $i, j$ ).
- 38 ISIC Rev. 4 non-manufacturing-one-digit and manufacturing-two-digit sectors ( $r, s$ ).
- Use  $\{ri\}$  for affiliates and  $\{js\}$  for shareholders.
- $199^2 \cdot 38^2 = 57,183,844$  country-sector-pair cells of potential ownership links per year.
- Pooling over 2007-2013 yields panel dataset of 400,286,908 observations.

# ORBIS data on ownership

$CF_{ij}^{rs}$  as the number of affiliate firms in  $ri$  owned by shareholder firms in  $sj$  (number of connected firms).

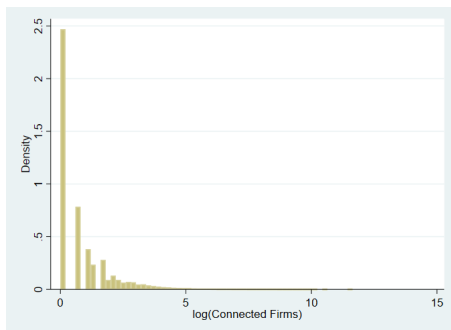


Figure: Number of Connected Firms

# World Input-Output Table

Figure: World Input-Output Table - Antràs and Chor (2017)

		Input use & value added							Final use			Total use	
		Country 1				Country $J$			Country 1	...	Country $J$		
		Industry 1	...	Industry $S$	...	Industry 1	...	Industry $S$					
Intermediate inputs	Country 1	Industry 1	$Z_{11}^{11}$	...	$Z_{11}^{1S}$	...	$Z_{1J}^{11}$	...	$Z_{1J}^{1S}$	$F_{11}^1$	...	$F_{1J}^1$	$Y_1^1$
		...	...	$Z_{11}^{r1}$	...	...	$Z_{1J}^{r1}$	...	...	...	...	...	...
	Industry $S$	$Z_{11}^{S1}$	...	$Z_{11}^{SS}$	...	$Z_{1J}^{S1}$	...	$Z_{1J}^{SS}$	$F_{11}^S$	...	$F_{1J}^S$	$Y_1^S$	
supplied	Country $J$	Industry 1	$Z_{J1}^{11}$	...	$Z_{J1}^{1S}$	...	$Z_{JJ}^{11}$	...	$Z_{JJ}^{1S}$	$F_{J1}^1$	...	$F_{JJ}^1$	$Y_J^1$
		...	...	$Z_{J1}^{r1}$	...	...	$Z_{JJ}^{r1}$	...	...	...	...	...	...
	Industry $S$	$Z_{J1}^{S1}$	...	$Z_{J1}^{SS}$	...	$Z_{JJ}^{S1}$	...	$Z_{JJ}^{SS}$	$F_{J1}^S$	...	$F_{JJ}^S$	$Y_J^S$	
Value added			$VA_1^1$	...	$VA_1^S$	$VA_J^1$	...	$VA_J^S$					
Gross output			$Y_1^1$	...	$Y_1^S$	$Y_J^1$	...	$Y_J^S$	...				

# Input-output coefficients

- **Input coefficient** ( $a_{j,t}^{rs} = \frac{\sum_i Z_{ij,t}^{rs}}{Y_{j,t}^s}$ ): normalized input purchases by firms in sector-country  $sj$  and year  $t$  from input suppliers in  $r$  (regardless of country of origin).
- **Output coefficient** ( $b_{i,t}^{rs} = \frac{\sum_j Z_{ij,t}^{rs}}{Y_{i,t}^r}$ ): normalized input supply by firms in sector-country  $ri$  and year  $t$  to producers in  $s$  (regardless of country of destination).
- ( $\tilde{a}_j^{rs}, \tilde{b}_i^{rs}$ ) are average coefficients over 2007-2013.

## Backward and Forward variables

$$\text{Backward}_j^{rs} = \begin{cases} 1 & \text{if } \tilde{a}_j^{rs} \in \{\text{Top 5 } \tilde{a}_j^{rs} \text{ for } js\}, \\ 0 & \text{otherwise.} \end{cases}$$

Indicates whether affiliate sector  $r$  is among the top-5 supplying sectors for shareholder-sector-country  $sj$ .

$$\text{Forward}_j^{rs} = \begin{cases} 1 & \text{if } \tilde{b}_j^{rs} \in \{\text{Top 5 } \tilde{b}_j^{rs} \text{ for } sj\}, \\ 0 & \text{otherwise.} \end{cases}$$

Indicates whether shareholder-sector-country in  $sj$  are among the top-5 using sectors for affiliate sector  $r$ .



## Measuring investment intensity ( $\gamma$ )

- Proxy  $\gamma$  with relative shareholder/affiliate R&D intensity (expenditures on R&D over total sales of a firm;  $r\&d$ ).
- Use  $r\&d^s$  for shareholder-sector  $s$  and  $r\&d^r$  for affiliate-sector  $r$ .
- Define indicator for whether  $r\&d^s \geq r\&d^r$ :

$$\tilde{\gamma}^{rs} = \begin{cases} 1 & \text{if } r\&d^s \geq r\&d^r, \\ 0 & \text{otherwise.} \end{cases}$$

From Corollary of Prediction 1: expect positive parameter on  $\tilde{\gamma}^{rs}$  for backward and forward integration.

# Investment intensity ( $\gamma$ ). Assessing Prediction 1

Table: R&D Investment Intensity

Number of Firm-to-Firm Connections ( $CF_{ij,t}^{rs}$ )	(1)	(2)	(3)
Rel. high shareholder R&D intensity ( $\tilde{\gamma}_t^{rs}$ )	0.689*** (0.065)	0.745*** (0.069)	0.541*** (0.067)
Backward $_j^{rs}$	0.339*** (0.060)		0.360*** (0.063)
Backward $_j^{rs} \times \tilde{\gamma}_t^{rs}$	0.560*** (0.075)		0.324*** (0.079)
Forward $_j^{rs}$		0.327*** (0.051)	0.339*** (0.057)
Forward $_j^{rs} \times \tilde{\gamma}_t^{rs}$		0.531*** (0.056)	0.281*** (0.068)
Country-pair FE	✓	✓	✓
Shareholder-country-industry-year FE	✓	✓	✓
Affiliate-country-industry-year FE	✓	✓	✓
Domestic-year FE	✓	✓	✓
Obs.	28,484,832	28,484,832	28,484,832
R <sup>2</sup>	0.92838	0.92813	0.93018

Standard errors are clustered at country-industry-pair level and reported in parentheses.

\*  $p < 0.1$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$

# Competition ( $\theta$ )

Proxy  $\theta$  as ratio of total number of firms in downstream sector-country over upstream sector-country:

$$\theta_{ij,t}^{rs} = \begin{cases} \theta_{ij,t}^{rsB} = \frac{\#firms_{j,t}^s}{\#firms_{i,t}^r} & \text{for backward integration,} \\ \theta_{ij,t}^{rsF} = \frac{\#firms_{i,t}^r}{\#firms_{j,t}^s} & \text{for forward integration.} \end{cases}$$

Prediction 2: expect negative parameter on  $\theta_{ij,t}^{rs}$  for backward and forward integration.

# Competition ( $\theta$ ). Assessing Prediction 2

Table: Competition Effects

Number of Firm-to-Firm Connections ( $CF_{ij,t}^{rs}$ )	(1)	(2)	(3)
Market thickness of shareholder-to-affiliate industry ( $\theta_{ij,t}^{rsB}$ )	-0.000023*** (0.000)		-0.000011*** (0.000)
Backward $_j^{rs}$	0.915836*** (0.054)		0.765719*** (0.046)
Backward $_j^{rs} \times \theta_{ij,t}^{rsB}$	-0.000218*** (0.000)		-0.000204*** (0.000)
Market thickness of affiliate-to-shareholder industry ( $\theta_{ij,t}^{rsF}$ )		0.000012*** (0.000)	0.000015*** (0.000)
Forward $_j^{rs}$		0.802499*** (0.058)	0.624699*** (0.052)
Forward $_j^{rs} \times \theta_{ij,t}^{rsF}$		-0.000023*** (0.000)	-0.000026*** (0.000)
Country-pair FE	✓	✓	✓
Shareholder-country-industry-year FE	✓	✓	✓
Affiliate-country-industry-year FE	✓	✓	✓
Domestic-year FE	✓	✓	✓
Obs.	28,600,089	28,600,089	28,600,089
R <sup>2</sup>	0.92432	0.92314	0.92713

Standard errors are clustered at country-industry-pair level and reported in parentheses.

Column (3) also includes Output coef.  $\times \theta^B$  and Input coef.  $\times \theta^F$  as controls.

\*  $p < 0.1$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$

# Input-consumption effects ( $\varphi$ )

Proxy customized-input-reliance parameter  $\varphi$  by share of total input consumption over production:

$$\varphi_{j,t}^{sB} = \sum_{r=1}^R a_{j,t}^{rs}$$

$$\varphi_{i,t}^{rF} = \sum_{s=1}^S a_{i,t}^{sr}$$

Prediction 2: expect positive parameter on  $\varphi_{j,t}^s$  for backward and forward integration.

# Input-consumption effects ( $\varphi$ ). Assessing Prediction 2

Table: Total Input-consumption Effects

Number of Firm-to-Firm Connections ( $CF_{j,t}^{FS}$ )	(1)	(2)	(3)
Backward $_j^{FS}$	-0.031 (0.145)		-1.109*** (0.184)
Backward $_j^{FS}$ $\times$ Rel. importance of inputs for shareholder ( $\varphi_{j,t}^{SB}$ )	1.985*** (0.266)		1.636*** (0.225)
Forward $_j^{FS}$		-0.102 (0.175)	-0.206 (0.195)
Forward $_j^{FS}$ $\times$ Rel. importance of inputs for affiliate ( $\varphi_{i,t}^{F}$ )		1.933*** (0.346)	0.941*** (0.270)
Country-pair FE	✓	✓	✓
Shareholder-country-industry-year FE	✓	✓	✓
Affiliate-country-industry-year FE	✓	✓	✓
Domestic-year FE	✓	✓	✓
Obs.	28,576,343	28,560,530	28,536,807
R <sup>2</sup>	0.92498	0.92368	0.92921

Standard errors are clustered at country-industry-pair level and reported in parentheses.

Column (3) also includes Output coef.  $\times \varphi^B$  and Input coef.  $\times \varphi^F$  as controls.

\*  $p < 0.1$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$

## Fixed integration costs ( $F$ )

Proxy a **reduction** of fixed integration costs ( $F^{-1}$ ) by Bilateral Investment Treaty (BIT) coming into force.

$$F_{ij,t}^{-1} = BIT_{ij,t} = \begin{cases} 1 & \text{if a BIT is in force between } i \text{ and } j \text{ in } t, \\ 0 & \text{otherwise.} \end{cases}$$

Prediction 3: expect positive parameter on  $F_{ij,t}^{-1}$  for backward and forward integration.

# Fixed integration costs ( $F$ ). Assessing Prediction 3

Table: Fixed-integration-cost Effects

Number of Firm-to-Firm Connections ( $CF_{ij,t}^{fs}$ )	(1)	(2)	(3)
BIT ( $F_{ij,t}^{-1}$ )	-0.036 (0.030)	-0.005 (0.031)	-0.053 (0.034)
Backward $_j^{rs}$	0.901*** (0.056)		0.753*** (0.048)
Backward $_j^{rs} \times F_{ij,t}^{-1}$	0.267*** (0.047)		0.206*** (0.044)
Forward $_j^{rs}$		0.792*** (0.059)	0.615*** (0.053)
Forward $_j^{rs} \times F_{ij,t}^{-1}$		0.172*** (0.048)	0.095** (0.045)
Country-pair FE	✓	✓	✓
Shareholder-country-industry-year FE	✓	✓	✓
Affiliate-country-industry-year FE	✓	✓	✓
Domestic-year FE	✓	✓	✓
Obs.	28,600,089	28,600,089	28,600,089
R <sup>2</sup>	0.92433	0.92314	0.92711

Standard errors are clustered at country-industry-pair level and reported in parentheses.

\*  $p < 0.1$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$



# Adding all up. Assessing Predictions 1-3

Table: All paramters

Number of Firm-to-Firm Connections ( $CF_{ijt}^{rs}$ )	(1)	(2)	(3)
Rel. high shareholder R&D intensity ( $\bar{\gamma}_t^{rs}$ )	0.699*** (0.065)	0.714*** (0.072)	0.515*** (0.068)
BIT ( $F_{ijt}^{-1}$ )	-0.050 (0.031)	-0.024 (0.032)	-0.079** (0.034)
Backward $_j^{rs}$	-0.485*** (0.133)		-0.517*** (0.128)
Market thickness of shareholder-to-affiliate industry ( $\theta^{Brs}_{ijt}$ )	-0.000*** (0.000)		-0.000*** (0.000)
Backward $_j^{rs} \times \bar{\gamma}_t^{rs}$	0.524*** (0.074)		0.300*** (0.076)
Backward $_j^{rs} \times$ Rel. importance of inputs for shareholder ( $\varphi_{ijt}^{B}$ )	1.753*** (0.249)		1.833*** (0.238)
Backward $_j^{rs} \times F_{ijt}^{-1}$	0.294*** (0.045)		0.236*** (0.042)
Backward $_j^{rs} \times \theta^{Brs}_{ijt}$	-0.000*** (0.000)		-0.000*** (0.000)
Forward $_j^{rs}$		-0.824*** (0.171)	-0.683*** (0.156)
Market thickness of affiliate-to-shareholder industry ( $\theta^{Frs}_{ijt}$ )		0.000*** (0.000)	0.000*** (0.000)
Forward $_j^{rs} \times \bar{\gamma}_t^{rs}$		0.599*** (0.058)	0.332*** (0.065)
Forward $_j^{rs} \times$ Rel. importance of inputs for affiliate ( $\varphi_{ijt}^F$ )		2.373*** (0.342)	2.162*** (0.303)
Forward $_j^{rs} \times F_{ijt}^{-1}$		0.205*** (0.046)	0.105** (0.044)
Forward $_j^{rs} \times \theta^{Frs}_{ijt}$		-0.000*** (0.000)	-0.000*** (0.000)
Country-pair FE	✓	✓	✓
Shareholder-country-industry-year FE	✓	✓	✓
Affiliate-country-industry-year FE	✓	✓	✓
Domestic-year FE	✓	✓	✓
Obs.	28,461,136	28,445,367	28,421,694
R <sup>2</sup>	0.92897	0.92897	0.93164

Standard errors are clustered at country-industry-pair level and reported in parentheses.

\*  $p < 0.1$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$

# Cross-derivative Effects. Assessing Prediction 4

Table: Competition and Fixed-integration-cost Interaction Effects

Number of Firm-to-Firm Connections ( $CF_{ij,t}^F$ )	(1)	(2)	(3)
BIT ( $F_{ij,t}^{-1}$ )	-0.050309 (0.031)	-0.022309 (0.032)	-0.074162** (0.034)
Rel. high shareholder R&D intensity ( $\gamma_t^{RS}$ )	0.688817*** (0.064)	0.743656*** (0.069)	0.539057*** (0.067)
Market thickness of shareholder-to-affiliate industry ( $\theta^{BRS}_{ij,t}$ )	-0.000013** (0.000)		-0.000006 (0.000)
Backward $^{RS}_j$	0.324891*** (0.061)		0.351065*** (0.064)
Backward $^{RS}_j \times \gamma_t^{RS}$	0.560554*** (0.075)		0.323106*** (0.079)
Backward $^{RS}_j \times \theta^{BRS}_{ij,t}$	-0.000147*** (0.000)		-0.000183*** (0.000)
Backward $^{RS}_j \times F_{ij,t}^{-1}$	0.315138*** (0.048)		0.246816*** (0.046)
Backward $^{RS}_j \times F_{ij,t}^{-1} \times \theta^{BRS}_{ij,t}$	-0.000193*** (0.000)		-0.000201*** (0.000)
Market thickness of affiliate-to-shareholder industry ( $\theta^{FRS}_{ij,t}$ )		0.000013*** (0.000)	0.000012*** (0.000)
Forward $^{RS}_j$		0.320228*** (0.053)	0.334782*** (0.058)
Forward $^{RS}_j \times \gamma_t^{RS}$		0.533085*** (0.056)	0.284629*** (0.068)
Forward $^{RS}_j \times \theta^{FRS}_{ij,t}$		-0.000035** (0.000)	-0.000036** (0.000)
Forward $^{RS}_j \times F_{ij,t}^{-1}$		0.212350*** (0.046)	0.121372*** (0.046)
Forward $^{RS}_j \times F_{ij,t}^{-1} \times \theta^{FRS}_{ij,t}$		0.000022 (0.000)	0.000022 (0.000)
Country-pair FE	✓	✓	✓
Shareholder-country-industry-year FE	✓	✓	✓
Affiliate-country-industry-year FE	✓	✓	✓
Domestic-year FE	✓	✓	✓
Obs.	28,484,832	28,484,832	28,484,832
R <sup>2</sup>	0.92844	0.92818	0.93028

Standard errors are clustered at country-industry-pair level and reported in parentheses.

\*  $p < 0.1$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$

- **Different definitions of Forward/Backward:** creating Top- $H$  Input $_j^{rs}$  for Backward and Top- $H$  Output $_j^{rs}$  for Forward with  $H$  measuring whether a sector is among the  $H$  most-important ones with  $H \in \{1, \dots, 10\}$ .
- **Different measure of investment intensity ( $\gamma$ ):** using physical-capital-investment intensity (expenditures on physical-capital investment over total sales).
- **Sub-sample of the data:** keeping only the countries included in the WIOT.



# Thank You!

**Acknowledgement:** This project has received funding from the European Union's Horizon 2020 research and innovation programme under the Marie Skłodowska-Curie agreement No. 721916.

# Investment level

Using (3) we can compute the optimal level of investment under each organizational form taking the other party's investment as given:

$$e_S^{F*} = s, e_P^{F*} = \frac{\lambda^P}{2} p, \quad (9)$$

$$e_S^{I*} = \frac{1 + \theta}{2} s, e_P^{I*} = \left(1 - \frac{\varphi}{2}\right) p, \quad (10)$$

$$e_S^{B*} = \frac{\lambda^S}{2} s, e_P^{B*} = p. \quad (11)$$

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